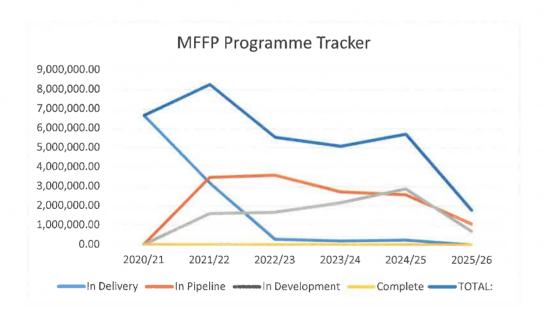
Moors for the Future Partnership: Programme Tracker 2020/21 - 2025/26 DRAFT Version V3 KM 2021 03 31

	Last updated	TOTAL PROJECTS VALUE	Delivered up to 2019/20	delivered	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
In Delivery	31/03/21	24,290,329	13,709,446	10,580,884	6,675,129	3,188,372	280,504	193,370	243,509	0
In Pipeline	31/03/21	13,481,577	0	13,481,577	0	3,482,135	3,592,135	2,736,268	2,586,268	1,084,771
In Development	31/03/21	9,040,000	0	9,040,000	0	1,607,000	1,682,000	2,164,000	2,887,000	700,000
Complete	to be revised	0	0	0	0	0	0	0	0	0
	TOTAL:	46,811,906	13,709,446	33,102,461	6,675,129	8,277,507	5,554,639	5,093,638	5,716,777	1,784,771

	Classifications									
In Delivery	Projects which have received approval and are currently in delivery									
In Pipeline	Projects which have received committee approval or are under £30k and are subject to contract negotiations or awaiting delegated authority approval									
In Development	Projects which at initial ideas stage only, including grant funding opportunities e.g. Ofwat's Water Industry Innovation Competition									
Complete	To be revised									

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Last updated:

Last updated:	31/03/2
Project	Overview
Favourable Condition Project	Monitoring the impact of peatland restoration work
Upland Woodland Monitoring	Monitoring the impact of woodland on water quality
Etherow Monitoring	Monitoring the impact of peatland restoration work on the River Etherow
Climate Change Vulnerability Assessment Project	A CCVA of the priority features of the PDNPA's Special Qualities
Crompton Moor	Working with volunteers to plant burnt areas with Sphagnum plants and set-up monitoring.
Moor Business	Examination of the Governance of the Moors for the Future Partnership with partners
MFFP Volunteer Management	Community Science Project legacy for working with community volunteers
Peat Depth Survey	Peat depth assessment of Peatlands surrounding Manchester, including bulk density measure with which to calculate carbon content
Upland Skies Development	RSPB Project, MFFP delivering citizen science and land manager engagement work element in development phase
Cadent Gas Restoration	Re-cover and revegetate areas of exposed Gas Pipeline and damaged moorland
BMC Climate Change	Climate Change communications & engagement
Harden Moor	Production of a PA2 Report (identification of capital works for Countryside Stewardship applicants)
Butterworth & Blackstone Edge	Production of a PA2 Report (identification of capital works for Countryside Stewardship applicants)
Private Lands Project - Project Management	Delivery of Higher Level Stewardship capital works plans on privately owned moorlands in the Peak District National Park
Private Lands Project - Peaknaze	Delivery of Higher Level Stewardship capital works plans on privately owned moorlands in the Peak District National Park
Private Lands Project - Saddleworth	Delivery of Higher Level Stewardship capital works plans on privately owned moorlands in the Peak District National Park
Private Lands Project - Mossy Lea	Delivery of Higher Level Stewardship capital works plans on privately owned moorlands in the Peak District National Park
Private Lands Project - Wessenden Head	Delivery of Higher Level Stewardship capital works plans on privately owned moorlands in the Peak District National Park
MoorLIFE 2020 Personnel	Restoring large areas of blanket bog on Bleaklow, Black Hill and in the South Pennines. Associated awareness raising and knowledge transfer/ expertise development
MoorLIFE 2020 Travel	Restoring large areas of blanket bog on Bleaklow, Black Hill and in the South Pennines. Associated awareness raising and knowledge transfer/ expertise development
MoorLIFE 2020 External Assistance	Restoring large areas of blanket bog on Bleaklow, Black Hill and in the South Pennines. Associated awareness raising and knowledge transfer/ expertise development
MoorLIFE 2020 Equipment	Restoring large areas of blanket bog on Bleaklow, Black Hill and in the South Pennines. Associated awareness raising and knowledge transfer/ expertise development
MoorLIFE 2020 Prototype	Restoring large areas of blanket bog on Bleaklow, Black Hill and in the South Pennines. Associated awareness raising and knowledge transfer/ expertise development
MoorLIFE 2020 Consumables	Restoring large areas of blanket bog on Bleaklow, Black Hill and in the South Pennines. Associated awareness raising and knowledge transfer/ expertise development
MoorLIFE 2020 Other costs	Restoring large areas of blanket bog on Bleaklow, Black Hill and in the South Pennines. Associated awareness raising and knowledge transfer/ expertise development
MoorLIFE 2020 Overheads Working with ML2020 Project Partners Multiple Partners	Restoring large areas of blanket bog on Bleaklow, Black Hill and in the South Pennines. Associated awareness raising and knowledge transfer/ expertise development Delivery of the Breeding Bird Survey
Working with ML2020 PP National Trust	Monitoring work to support the Slow the Flow Group in Calderdale
Working with ML2020 PP Environment Agency - NFM	
Working with ML2020 PP Environment Agency - NPM Working with ML2020 PP Environment Agency Redvales & Radcliffe	Delivery of NFM mapping for GMMC communities at risk of flooding & peatland restoration works on Noel Stool Delivery of Natural Flood Management capital works to compliment the FA Flood Defense Programme in the Invell River Catchment
	Delivery of Natural Flood Management capital works to compliment the EA Flood Defence Programme in the Irwell River Catchment
Working with ML2020 PP Environment Agency GMMC	Slowing the flow of water into communities at risk of flooding in GMMC through restoring moorland hydrology on degraded blanket bogs on Stalybridge.
Working with ML2020 PP Natural England	Restoring hydrology in the South Pennine Moors- identification of gully blocks dam construction and sphagnum planting
Natural Flood Management Opportunity Mapping	GIS based project to identify opportunities for NFM interventions in the Upper Derwent
Moor Restoration Mapping	Collation of historical data GIS restoration data in the Dark Peak & South Pennines

Moor Carbon	Restoration of upland and lowland peatlands, create habitats for vulnerable wildlife, reduce flood risk by slowing rain water flow and increase carbon capture
Mend Our Mountains Great Ridge	Bridleway restoration works in Langsett area on Cut Gate and North America Farm bridleways and Great Ridge Pathway
Mend Our Mountains Cut Gate	Bridleway restoration works in Langsett area on Cut Gate and North America Farm bridleways and Great Ridge Pathway
Mend Our Mountains North America Farm	Bridleway restoration works in Langsett area on Cut Gate and North America Farm bridleways and Great Ridge Pathway
AMP7 2020-24 Works (Moor Water Project Management)	Working with Water Company Partners to achieve their outcomes for the AMP7 programme, through coms & engagement, research & monitoring and peatland restoration.
AMP7 2020-24 Works (Moor Water STW Works)	Working with Water Company Partners to achieve their outcomes for the AMP7 programme, through coms & engagement, research & monitoring and peatland restoration.
AMP7 2020-24 Works (Moor Water Yorkshire Water Surveys)	Working with Water Company Partners to produce capital works plans for their AMP7 catchments
Moor Green Investment	Pilot project to investigate natural capital
Moor Resilience	Working collaboratively with local authority partners to improve the resilience of the peatland landscape to climate change and its varied impacts
Moor Resilience	Working collaboratively with local authority partners to improve the resilience of the peatland landscape to climate change and its varied impacts
Moor Resilience	Working collaboratively with local authority partners to improve the resilience of the peatland landscape to climate change and its varied impacts
The Great North Bog Phase 1	Collaborative working for the 4 Northern peatland restoration programmes funded by the EA
The Great North Bog Phase 1	Collaborative working for the 4 Northern peatland restoration programmes
Smithills Estate NFM	Installation of natural flood management interventions on Winter Hill.

Dept/CC	Funder	Total Project Value	Рау	Non Pay	Delivered to 2019/20	To be delivered (2020-26)	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
VC6 V14	Yorkshire Water, Natural England	38,107	21,874	16,233	36,498	1,609	1,609	0	0	0	0	0
VC6 V29	Severn Trent Water	10,000	9,340	660	9,658	342	342	0	0	0	0	0
VC6 V35	Yorkshire Water, Severn Trent, United Utilities	87,220	78,018	9,202	36,959	50,261	10,053	10,052	10,052	10,052	10,052	0
VC6 V38	PDNPA	95,000	87,500	7,500	92,115	2,885	2,885	0	0	0	0	0
VC6 V39	Community Forest Trust	19,913	13,698	6,215	14,164	5,749	5,749	0	0	0	0	0
VC6 V42	Heritage Lottery Fund	72,947	45,325	27,622	70,197	2,750	2,750	0	0	0	0	0
VC6 V45	Various	22,652	21,152	1,500	9,610	13,042	13,042	0	0	0	0	0
VC6 V49	National Grid, PD Foundation, 1% for the Planet	28,000	17,814	10,186	0	28,000	28,000	0	0	0	0	0
VC6 V50	RSPB	10,400	8,558	1,842	4,993	5,407	5,407	0	0	0	0	0
VC6 V52	Fisher German, JFT Civils Delivery Team	28,325	6,717	21,608	0	28,325	28,325	0	0	0	0	0
VC6 V53	BMC, Corp donations	24,363	24,113	250	0	24,363	24,363	0	0	0	0	0
VC6 V54	Bradford MBC	16,388	4,175	12,213	0	16,388	16,388	0	0	0	0	0
VC6 V55	Steer Ethelston	28,302	25,530	2,772	0	28,302	28,302	0	0	0	0	0
VM2 VSA	Natural England	834,504	834,504	0	831,504	3,000	3,000	0	0	0	0	0
VM2 VSD	Natural England	1,112,460	0	1,112,460	1,112,460	0	0	0	0	0	0	0
VM2 VSE	Natural England	961,268	0	961,268	961,268	0	0	0	0	0	0	0
VM2 VSL	Natural England	1,884,844	0	1,884,844	1,605,112	279,732	0	279,732	0	0	0	0
VM2 VSM	Natural England	529,015	0	529,015	172,342	356,673	74,364	282,309	0	0	0	0
VM3 WMA	EU LIFE, Yorkshire Water, United Utilities, Severn Trent	3,387,758	3,387,758	0	2,253,758	1,134,000	584,000	550,000	0	0	0	0
VM3 WMB	EU LIFE, Yorkshire Water, United Utilities, Severn Trent	230,757	0	230,757	203,757	27,000	19,000	8,000	0	0	0	0
VM3 WMC	EU LIFE, Yorkshire Water, United Utilities, Severn Trent	3,432,910	0	3,432,910	2,338,910	1,094,000	894,000	200,000	0	0	0	0
VM3 WMD	EU LIFE, Yorkshire Water, United Utilities, Severn Trent	470,635	0	470,635	454,635	16,000	14,000	2,000	0	0	0	0
VM3 WME	EU LIFE, Yorkshire Water, United Utilities, Severn Trent	24,600	0	24,600	24,600	0	0	0	0	0	0	0
VM3 WMF	EU LIFE, Yorkshire Water, United Utilities, Severn Trent	2,842,243	0	2,842,243	1,642,243	1,200,000	900,000	300,000	0	0	0	0
VM3 WMG	EU LIFE, Yorkshire Water, United Utilities, Severn Trent	118,577	0	118,577	98,577	20,000	10,000	10,000	0	0	0	0
/M3 WMH	EU LIFE, Yorkshire Water, United Utilities, Severn Trent	735,521	735,521	0	504,521	231,000	151,000	80,000	0	0	0	0
/M4 WPB	Various	115,000	18,650	96,350	105,162	9,838	9,838	0	0	0	0	0
/M4 WPF	National Trust	10,000	7,624	2,376	8,000	2,000	2,000	0	0	0	0	0
/M4 WPJ	Environment Agency	48,225	10,600	37,625	44,709	3,516	3,516	0	0	0	0	0
/M4 WPK	Environment Agency	98,125	14,626	83,499	0	98,125	77,101	21,024	0	0	0	0
/M4 WPL	Environment Agency	76,410	10,006	66,404	43,410	33,000	33,000	0	0	0	0	0
/M4 WPN	Natural England	1,860,496	224,257	1,636,239	166,496	1,694,000	1,142,220	551,780	0	0	0	0
/M4 WPP	Environment Agency	23,331	19,331	4,000	0	23,331	4,000	19,331	0	0	0	0
M4 WPM	Natural England	20,750	20,750	0	0	20,750	20,750	0	0	0	0	0

VM5	Defra	2,717,441	264,765	2,452,676	799,690	1,917,751	1,917,751	0	0	0	0	0
VM6 WDB	BMC, PD Foundation, HF Holidays	118,903	21,627	97,276	13,000	105,903	83,365	22,538	0	0	0	0
VM6 WDC	BMC, Sheffield CC, EOCA	74,010	11,150	62,860	4,799	69,211	69,211	0	0	0	0	0
VM6 WDD	Sheffield WT, EPIP, Sheffield CC	136,500	11,764	124,736	62,300	74,200	74,200	0	0	0	0	0
VM7 WFA	Severn Trent, Yorkshire Water	499,113	499,113	0	0	499,113	28,402	122,418	122,418	122,418	103,457	0
VM7 WFB	Severn Trent Water	524,886	0	524,886	0	524,886	0	219,725	114,261	60,900	130,000	0
VM7 WFD	Yorkshire Water	360,692	302,545	58,147	0	360,692	36,585	324,107	0	0	0	0.
VM8 WGA	Esmee Fairbairn	119,168	96,668	22,500	0	119,168	59,584	59,584	0	0	0	0
VM9 WHB	Calderdale MBC	67,545	67,545	0	0	67,545	0	33,772	33,773	0	0	0
VM9 WHC	Bradford MBC	193,000	27,507	165,493	0	193,000	150,000	43,000	0	0	0	0
VM9 WHD	Kirklees Council	5,000	5,000	0	0	5,000	0	5,000	0	0	0	0
VK1	Environment Agency	90,000	5,000	85,000	0	90,000	50,000	40,000	0	0	0	0
VK1	Defra	60,333	60,333	0	0	60,333	60,333	0	0	0	0	0
V56 VC6	Woodland Trust	24,693	2,250	22,443	0	24,693	24,693	0	0	0	0	0
		24,290,329	7,022,708	17,267,622	13,709,446	10,580,884	6,675,129	3,188,372	280,504	193,370	243,509	0

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In delivery	Status	RISK	PM as of March 21	Check P+NP=Total	check D+TBD=Total	Check J:O=I		
In delivery	In delivery	LOW						
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In delivery			DW	0	0			
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In delivery			DW	0	0	0		
In delivery		LOW	PS	0	0	0		
In delivery		LOW	DW	0	0	0		
In delivery	In delivery	LOW	кт	0	0	0		
NSC	In delivery	LOW	KT	0	0	0		
VAT recovery in process AMBER MSC 0 0 In delivery AMBER MSC 0 0 In delivery AMBER DCr 0 0 In delivery LOW DCh 0 0 In delivery LOW DJ 0 0 In delivery LOW JF 0 0 In delivery LOW LOW LAW 0 0 In delivery LOW LOW LOW 0 0	In delivery	AMBER	MSC	0	0	0		
In delivery	Fee recovery in process	AMBER	MSC	0	0	0		
In delivery	VAT recovery in process	AMBER	MSC	0	0	0		
In delivery	In delivery	AMBER	MSC	0	0	0		
In delivery	In delivery	AMBER	PS	0	0	0		
In delivery	In delivery	AMBER	DCr	0	0	0		
In delivery	In delivery	AMBER	DCr	0	0	0		
In delivery	In delivery	AMBER	DCr	0	0	0		
In delivery	In delivery	AMBER	DCr	0	0	0		
In delivery	In delivery	AMBER	DCr	0	0	0		
In delivery	In delivery	AMBER	DCr	0	0	0		
In delivery	In delivery	AMBER	DCr	0	0	0		
In delivery	In delivery	AMBER	DCr	0	0	0		
In delivery			-					
In delivery LOW DJ 0 0 0 In delivery LOW JF 0 0 0 In delivery LOW LAW 0 0 0 In delivery LOW DCr 0 0 0		LOW	DCh	0	0			
In delivery LOW JF 0 0 0 In delivery LOW LAW 0 0 0 In delivery LOW DCr 0 0		LOW	KM	0	0	0		
In delivery LOW LAW 0 0 0 In delivery LOW DCr 0 0	In delivery	LOW	DJ	0	0	0		
In delivery LOW DCr 0 0 0	In delivery	LOW	JF	0	0	0		
	In delivery	LOW	LAW	0	0	0		
	In delivery	LOW	DCr	0	0	0		
In delivery DCr 0 0 0	In delivery	LOW	DCr	0	0	0		

In delivery	AMBER	LAW	0	0	0
In delivery	LOW	PS	0	0	0
In delivery	LOW	PS	0	0	0
In delivery	LOW	PS	0	0	0
In delivery	LOW	МН	0	0	0
In delivery	LOW	МН	0	0	0
In delivery	LOW	МН	0	0	0
In delivery	LOW	DCr	0	0	0
In delivery	LOW	CF	0	0	0
In delivery	LOW	KT	0	0	0
In delivery	LOW	CF	0	0	0
In delivery	AMBER	МН	0	0	0
In delivery	AMBER	МН	0	0	0
In delivery	LOW	IDJ	0	0	0

Last updated: 31/03/21

Project	Overview	Funder	Total Value	Pay
AMP7 2020 - 2024 Works: Moor Water	Delivery of Water Companies Asset Management Programmes 2020-24	Yorkshire Water	6,000,000	750,000
AMP7 2020 - 2024 Works: Moor Water	Delivery of Asset Management Programme 7 2020-25	United Utilities	300,000	50,000
BMC Climate Project	Various fundraising initiatives to support the work of the MFF Parntership	BMC (Access and Conservation Trust)	70,000	35,000
Accelerated Flood Funding	Delivery projects under the Flood Costal Erosion Risk Management Strategy linked to Opporunity mapping	Environment Agency	1,500,000	200,000
NFM opportunity mapping GMMC	Opportunity mapping for NFM interventions in the GMMC region	Environment Agency	20,000	20,000
NFM opportunity mapping Yorkshire	Opportunity mapping for NFM interventions in the Yorkshire region	Environment Agency	20,000	20,000
Natural Investment	Natural Capital scheme trial though the Investment Readiness Fund	Environment Agency & Defra	141,734	81,734
Growing Resilience	Provision of expert advice to a sphagnum growing project	Calderdale BC	6,000	6,000
Peat Partners Resilience Funding	Invitation from EF to co create a peatland partnerships resiliance scheme.	Esmee Fairbairn Foundation	300,000	300,000
Great North Bog	Funding to support staff resource for MFFP on the GNB initative, through National Parks England	Highways England	125,000	112,500
Moor Green Futures	Working with the PD Foundation to harness the growing interest in the heritage of blanket bogs	Heritage Fund	4,998,843	3,324,595
		TOTALS	13,481,577	4,899,829

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0	0]CD	Likely		Awaiting application outcome	72,000	72,000	72,000	72,000	25,00 <mark>0</mark>	0	17,500
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0	0	JMSC	Expected		Defining project scope	0	0	0	0	20,000	0	0
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0	0	MSC	Likely		Outline discussions	0	0	000'0ST	000'0ST	0	0	720,000
0	0	kw\wac	Expected		Delegated approval	0	1,500,000	1,500,000	1,500,000	000'00S'T	0	000'057'5
Check FY=Total	Check P+NP=Total	Champion	rikelihood	RISK	sutst	9Z/SZ0Z	S024/S2	2023/24	£Z/ZZ0Z	2021/22	TZ/0Z0Z	Non-pay

Last updated: 31/03/21

Project	Overview	Funder	Total Value	Рау				
AMP 8 (2025-2030)	Delivery of Asset Management Programme 2025-30	Water Companies	300,000	300,000				
In house Partnership Consultancy Service	Including GIS services, policy writing, PA2 surveys and project management services for partners	Various	400,000	400,000				
Wildfire resilience and post fire restoration planning	Delivery of fire site recovery plans and resilience planning services	Various	120,000	110,000				
Nature for Climate Fund	Delivery of Phase 2 of the Great North Bog	Defra	6,000,000	600,000				
Outdoor Industry CSR	Corporate giving/contributions from the outdoor industry for descrete projects	Various	150,000	30,000				
Climate Observatory	Expansion of services delivered from the Moorland Centre, Edale	tbc	2,000,000	250,000				
Ofwat Water Industry Innovation Competition	Working in partnership with Water Companies to grow the sector's capacity for innovation	Ofwat	tbd					
Peak District Foundation	Various fundraising initiatives to support the work of the MFF Parntership	Donations	50,000	5,000				
Hawes Bank Donation	Donation to MFFP via the Goldern Bottle Trust	Green Bottle Trust	20,000	20,000				
		TOTALS	9,040,000	1,715,000				

Unsuccessful				
No Moor Flooding	Innovation Resilience Programme for England	Environment Agency	6,000,000	2,000,000

	Non-pay	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	Status / notes	Risk	Likelihood of Success	Champion		Check P+NP=Total	Check FY=Total
	0	0	0	0	0	0	300,000	PR24 process starts 2022		Hopeful	CD		0	0
	0	0	25,000	50,000	75,000	100,000	150,000	Initial ideas stage		Hopeful	CD		0	0
	10,000	0	60,000	60,000	0	0	0	Initial ideas stage		Likely	CD		0	0
5	,400,000	0	1,500,000	1,500,000	1,500,000	1,500,000	0	Initial ideas stage		Hopeful	CD		0	0
	120,000	0	0	50,000	75,000	25,000	0	Initial ideas stage		Likely]CD		0	0
1	,750,000	0	0	0	500,000	1,250,000	250,000	Initial ideas stage		Likely	CD		0	0
								competition rounds 2021, 22 & 24		Likely	DCh	tbc	tb	C
	45,000	0	12,000	12,000	14,000	12,000	0	Discussion on project ideas		Likely	CD		0	0
	0	0	10,000	10,000	0	0	0	initial meetings stage		Hopeful	CD		0	0
7	,325,000	0	1,607,000	1,682,000	2,164,000	2,887,000	700,000							

4,000,000	0	0	1,000,000	2,000,000	1,500,000	1,500,000	Early outline discussions	

Risk Rating Legend

RED (significant focus and attention)	AMBER (manage and monitor)	GREEN (accept but monitor)	High	
AMBER (manage and monitor)	AMBER (management effort worthwhile)	GREEN (accept/review GRI periodically)	Med	LIKELIHOOD
AMBER (closely monitor)	GREEN (accept but monitor)	GREEN (accept)	Low	
High	Med	Low	Γ	
	TOA9MI			

Last updated: 31/03/21

	Last upuateu.	31/03/21		
Project	Status	Risk description	Existing controls	Risk rating before mitigation
MoorLIFE 2020 VM3	In delivery	Four principle risks within the MoorLIFE 2020 project; exchange rate movements; the Sterling ceiling set for the total project budget; the contractual treatment of partner contributions; and the possibility of expenditure being found ineligible.	Capping Sterling budget	high x high
Private Lands Project VM2	In delivery	Risk of Agreement Holders not paying their management fees or VAT bills to the Authority	Management of relationship	High x Medium
MoorLIFE 2020 Project Partners VM4 Breeding Birds Survey	In delivery	Failure to develop nature recovery networks in the Peak District National Park. Breeding Bird Survey published in October 2019 but withdrawn due to data analysis concerns.		high x high
MoorLIFE 2020 Project Partners VM4 Building Blocks	In delivery	Risk of underspend in the project due to Covid impacts, resulting in the project being unable to meet it's KPI's	Dialog with NE	High x Medium
Moor Carbon VM5	In delivery	Risk of underspend in the project due to Covid impacts, ensuring that all evidence can be collated and submitted to Defra by 29/03/21. Value of underspend £740,627	Dialog with Defra	High x Medium
Mend Our Mountains VM6	In delivery	Risk that consent from private landowners to deliver capital works on their land may be withheld and works would have to be moved to another location	Ongoing discussions with land owners and funders	Medium x Medium
AMP7 2020-24 Works VM7 Severn Trent Water	In delivery	Projects fail to deliver on cost, quality and timescale aspirations Poor project delivery leading to; Reputational risk, Contractual commitment failure.	MFFP have well defined and established Programme and Project Management protocols in place that will be utilised in the delivery of this project.	Medium x Low

Moor Green Investment VM8	In delivery	Pilot project to ascertain the feasibility of a natural capital investment project in the Peak District.	Pilot / research project only	low x low
Moor Resilience VM9	In delivery	Projects fail to deliver on cost, quality and timescale aspirations Poor project delivery leading to; Reputational risk, Contractual commitment failure.	MFFP have well defined and established Programme and Project Management protocols in place that will be utilised in the delivery of this project.	Medium x Low
VK1 Great North Bog	In delivery	Late nature of outcome of Defra grant impacted on ensuring funding could be spent and claimed by 31/03/21 deadline. This in turn impacted on the ability to draw down the EA grant for 2020/21 & 2021/22.	Partnership agreements in place with YPP & North Pennines ANOB on for the duration, including specified values and deliverables. Ongoing dialog with EA and Defra and timescales and deliverables.	Medium x Medium
VC6	In delivery	Projects fail to deliver on cost, quality and timescale aspirations Poor project delivery leading to; Reputational risk, Contractual commitment failure.	MFFP have well defined and established Programme and Project Management protocols in place that will be utilised in the delivery of projects under this department.	Medium x Low
GMA RMF	Service budget	Core funding for MFFP - £55k deficit going into 2021/22, including £100k contribution from PDNPA. Reduced income leading to insufficient funding for core team and loss of key personnel. Adverse impact on Corporate Strategy. Unable to deliver key elements of the National Park Management Plan.	Partial funding of the Core team. Core contributions secured via projects where possible. Reduction in hours / redundancy of the core team.	High x High
MFFP Service Risk Register		See Service Risk Register for more information		

	1						Value of Risk
Mitigating action	Risk rating action (LxI)	with mitigating)	Timeframe of mitigating action	Lead Officer	How to monitor / indicator	Project Manager	
Consider hedging transaction. Reserve created and kept under review			Periodic Assessment - £500,000	JW (CFO)	CFO	DCh	£500,000.00
2500k	Impact	High	in reserve for duration of the		Budget Monitoring		
		Medium	project (completion date 31/05/22)		Group P&R Committee		
	Rating	AMBER					
egular contact with both Agreement Holders and in the case of DN,			Regular assessment of when	CD	MFFP Programme	MSC	£78,638.53
ose relationship with NE to ensure that the Agreement Holder	Impact	High	payments are made add add in		Managers Meetings		
ceives their payments on time.	Likelihood		date stamp & expected completion date		Project Manager		
	Rating	AMBER	Current Value of outstanding Management Fee / VAT payments £78,638.53				
Discussions with the consultants to rectify this.			Discussions with the consultant	CD	MFFP Programme	МН	
	Impact	Low	to be concluded by Dec 2020,		Managers Meetings		30 3303
	Likelihood	Medium	with revised survey published in 2021.		Project Manager		
	Rating	GREEN					
extension request submitted and approved by NE to enable delivery to			Permissions and approvals in	CD	MFFP Programme	LAW	
ontinue in 2021/22.	Impact	Low	place for delivery in 2021/22 by		Managers Meetings		
,	Likelihood	Low	February 2021		Project Manager		
	Rating	GREEN					
ange request to enable spend to be moved into 2021/22 submitted					MFFP Programme	LAW	£68,000.00
d (initially) approved by Defra. Planned spend for 2021/22 has been		Medium	evidence) submitted to and		Managers Meetings		
ncelled, with works completed by 28/03/21 in order to ensure that financial processing can be completed and submitted to Defra by	Likelihood	High	accepted by Defra - Value of final claim £1,358,000.00 to be paid		Project Manager		
30/03/21	Rating	AMBER	by Defra by end of April 2021				
ontingency plans in place, should permissions be withheld.			Permissions and consents for	CD	MFFP Programme	PS	
	Impact	Low	work in place by Autumn 2020.		Managers Meetings		
	Likelihood	Medium			Project Manager		
	Rating	GREEN					
			Ongoing	CD	MFFP Programme	МН	2 Jan 2 1 37
	Import	Medium			Managers Meetings		
MP7 period which sets out how MFFP and STW will work together.	Impact				In 1 . 1 .	1	
Collaborative agreement in place with STW for the duration of the AMP7 period which sets out how MFFP and STW will work together. All the proposed and potential works to be delivered within the scope of this project fall completely within MFFP established areas of	Likelihood	Low			Project Manager		

The project will gather information on the feasibility of natural capital			For the duration of the pilot	CD	MFFP Programme	DCr	Name of Street
investment in peatland restoration projects.	Impact	Low	project (completion Dec 2021)		Managers		
	Likelihood	Low			Project Manager		
	Rating	GREEN					
All projects under this authority will produce cash flow forecasts,			Ongoing	CD	MFFP Programme	MSC	
including income and expenditure, prior to seeking delegated	Impact	Medium			Managers		
authority. All the proposed scope of these projects fall within MFFP's established areas of expertise.	Likelihood	Low			Project Manager		
	Rating	GREEN					
Partnership agreements in place, claim submitted to Defra and			Defra fund until 31/03/21 & EA	CD	MFFP Programme	MH	£7,500
accepted. Year 1 claim submitted to EA and accepted.	Impact	Medium	fund until 31/03/22		Managers		
	Likelihood	Low			Project Manager		
	Rating	AMBER				-	
All projects under this authority will produce cash flow forecasts, including income and expenditure, prior to seeking delegated authority. All the proposed scope of these projects fall within MFFP's established areas of expertise.	Impact Likelihood		Ongoing	CD	MFFP Programme Managers Project Manager	Various	
	Rating	GREEN					
High level advocacy by the PDPNA Management Team with partners. Identify funding opportunities which support the partnership infrastructure with bidding, supported as appropriate. Financial contingency in place for redundancy.			Q1 2021/22 Core income added to and monitored via Programme Tracker	CD	MFFP Programme Managers CFO monitoring through Programme Tracker	CD	£55,000.00
Monitoring of core income with CFO through MFFP Programme	Impact	High	Current forecast deficit		Trogramme Tracker		
Tracker	Likelihood		£55,000.00				
	Rating	AMBER					
	Impact						
	Likelihood						
	Rating						

MFFP Core contributions tracker
To be added in Q1 2021/22

Date updated: 08/02/21

Date updated:	08/02/21											
Project Name	Funder	Cost Centre	Department	Start Date	Completion Date	Last claim paid on	Auditable Y/N	Date to which records to be retained to	Types of records to be retained	Location of records (electronic)	Location of records (oringinals)	Contact Name
Private Lands Project: Saddleworth	Natural England	VSE	VM2	01/04/16	31/03/19	01/11/19	Υ	01/11/24	Recipted invoices, tender return reports, etc.	N\projects/PLP/saddleworth	(e.g. archive box xxx)	Matt Scott-Campbell
AMP 7 PR19												
Bamford Action Plan												
Bradford Council - NFM Pilots			T .									
Breeding Bird Survey												
Build A Bog												
Butterworth and Blackstone Edge Feasibility Study												
CABB							\					
Cadent Gas					/		1					
Calderdale NFM Guidance Project												
Catchment Restoration Fund (CRF)		1					\.					
CIRIA EA Report 10 2020				ovel	-							
Climate Change Vulnerability Assessment					101							+
Clough Woodland Project				110	10.	-*		Tr.				
Cold Springs Farm				1111		OUL	•					
Community Science Monitoring Project					- 4	UC.						
Conserving Bog		1	1		102			1			1	1
Crompton Moor			1	101	DY-							
Crompton Moor 2		1		7/16,								
Dungonnell Bog				6						1		
East Crowden HLS NT												
Etherow Monitoring Project												
Glossop Clough Woodland								†				
GMMC Communities at Risk			-									
Great North Bog								1				
Gully Blocking - monitoring impact on Woodhead Estate												
ICASP			†									
Ignition Risk Mapping Peak District												
Ilkley Moor Feasibility Study											"	
Kinder Catchment Project Monitoring		+-										
Land Managers' Engagement Project - IN DEVELOPMENT												
LSF All Projects												
Mend Our Mountains - Cut Gate												
Mend Our Mountains - Great Ridge												
Mend Our Mountains - North America farm						-						
MFFP H&S Project 2014												
Moor Business												
Moor Carbon (DEFRA Peatland Restoration)												
Moor Green Investment Project												
Moor Resilience												
Moorland Restoration Handbook												
MoorLIFE 2020	EULife		VM3	01/10/15			Y	1 '	ALL - invoices, contracts, timesheets, travel claims	N/Projects/ MoorLIFE 2020		Diarmuid Crehan
MoorLIFE 2020 Partner Projects	VM4											
Moss Rake East Quarry												

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										Yorkshire Water SSSI Restoration
					-				<u> </u>	Yorkshire Water SSSI Recovery
										Yorkshire Water non-owned Catchment
		-								Yorking Water and stocking the barriage
										Woodhead Gully Blocking Monitoring
										Woodhead - additional monitoring
										Winter Hill Plan
										Wild Peak Initiative
										Wessenden Valley NFM
										WEG Building Blocks
										Upper Derwent Catchment Partnership
										Upland Woodland Monitoring
										DAV Business Development
										VAU
		 								
		-								Trawden Natural Flood Management
										DAT mungshq2
										Sphagnum Propagation
										noitsation
										South Pennine Moors Geonetwork
										Smithills Estate_ Woodland Trust
										RSPB DOVE GB
										Restoration Monitoring Report
										Radcliffe and Redvales WFM Opportunity Mapping
										Radcliffe & Redvales NFM
										Private Land Project (PLP)
										PLP Minor Projects
										Performance and Business Plan 20-21
										Peatland Restoration Fund projects
										Peat Depth Survey (EOCA)
										Peat Depth Project
										PD BAP Inventory update
										Ovenden Moor PA2
										ODPT projects
										NT Park Hall
										NT NTHLS (KCP)
										NT Kinder Monitoring
										NT Grindslow Knoll
										NT Coldwell Clough
										NT Biffa awards monitoring Kinder restoration
										NS Ashop Conservation Plan
										North America Route
										MERC UoM Protect Programme
										NERC Studentships 2007 - 2011
				-				,		NERC Studentships - Simon and Beth
										ME Sphagnum donor site monitoring
										NE SP Moors Condition Status
										NE Milestones and Trajectories Project_2015
										NE FCT IN DEVELOPMENT
							-			NE Bleaklow Monitoring Report 2003 - 2013
										Matural England Biodiversity Monitoring
								E.		' ' ' A A ' ' ' ' ' ' ' ' ' ' ' ' ' ' '

Last updated:	01/02/21

Project	Overview	Dept/CC	Funder	Total Project Value	Рау
Private Lands Project - Moscar	Delivery of Higher Level Stewardship capital works plans on privately owned moorlands in the Peak District National Park	VM2 VSB	Natural England	355,532	0
Private Lands Project - Grindsbrook	Delivery of Higher Level Stewardship capital works plans on privately owned moorlands in the Peak District National Park	VM2 VSC	Natural England	709,878	0
Private Lands Project - Deer Hill Moss	Delivery of Higher Level Stewardship capital works plans on privately owned moorlands in the Peak District National Park	VM2 VSJ	Natural England	206,923	0
Private Lands Project - The Roych	Delivery of Higher Level Stewardship capital works plans on privately owned moorlands in the Peak District National Park	VM2 VSK	Natural England	450,162	0
Private Lands Project - Morridge Moor	Delivery of Higher Level Stewardship capital works plans on privately owned moorlands in the Peak District National Park	VM2 VSR	Natural England	7,615	0
Working with ML2020 PP Yorkshire Water	Delivery of peatland restoration works on Snailsden and Thurlstone Moors	VM4 WPC	Yorkshire Water	334,695	30,618
Working with ML2020 PP United Utilities	Delivery of peatland restoration works on Sykes Moor	VM4 WPD	United Utilities	41,336	4,493
Working with ML2020 PP RSPB	Provision of advice to RSPB Northern Ireland	VM4 WPG	RSPB	9,086	7,559
	Jor Oc.		TOTALS	2,115,226.40	42,670.00
	Delivery of Higher Level Stewardship capital works plans on privately owned moorlands in the Peak District National Park Delivery of peatland restoration works on Snailsden and Thurlstone Moors Delivery of peatland restoration works on Sykes Moor Provision of advice to RSPB Northern Ireland				

Non Pay	Delivered to 2019/20	To be delivered (2020-26)	2020/21	Status
355,532	355,532	0	0	Complete
709,878	709,878	0	0	Complete
206,923	206,923	0	0	Complete
450,162	450,162	0	0	Complete
7,615	7,615	0	0	Complete
304,077	334,695	0	0	Complete
36,843	41,336	0	0	Complete
1,527	9,086	0	0	Complete
2,072,557.00	2,115,226.40	0.00	0.00	