

Appendix 1

Project Name	MFFP: AMP 8 (Peatland Restoration)
Programme Manager	Matt Scott-Campbell
Date	December 2023
Version Control	V1

Date Raised	Risk Owner	Description of Risk	Impact on Project / Programme	Impact (I)	Probability (P)	Rating (I x P)	Risk Rating	Mitigating Actions	Target Resolution Date	Action Owner	Date Last Updated	Status
AMP8 Project Development Phase (2024 – 2025)												
21/012/2021	Water Companies / MFFP/PDNPA	Delay to project start-up: Work programme and/or contract not agreed in a timely fashion to facilitate purchase orders in April 2025 staff resource unreserved	Project not able to start on time potentially affecting continuity of MFFP staff budgets.	3	1	3	Low	Engage with Water Companies proactively from early 2024 to collaboratively confirm the work programme and associated project governance/contracts.	31/12/2024	MFFP programme Team	21/12/2023	Open
21/012/2021	Water Companies / MFFP/PDNPA	Delays and slow progress with project development process and partner negotiations. Inability to confidently do early stage partner engagement, taking the initiative on working through the detailed development activities	Inability to optimise project delivery/outcomes 2025-30.	2	1	2	Low	Programme and Resources committee approval sought in January 2024 providing support for proactive AMP8 project development with Partners	31/12/2024	MFFP programme Team	21/12/2023	Open
21/12/2023	Water Companies / MFFP/PDNPA	Potential for restrictive KPI setting leading to the potential for unoptimized outcomes and/or PDNPA/MFFP inability to meet restoration targets through delivery.	Ability to optimise outcomes impacted Inability to deliver to the required scope. Lost opportunities to synergise with, or provide additionality for, other potential funding opportunities.	2	1	2	Low	All KPI and deliverable setting will be done in collaboration between Water company and MFFP in 2024. Partnering Agreement approach to be taken to PDNPA working with water company's through development - stage and delivery which, where required, will include an iterative process to defining the scope of works through the AMP period after an initial agreement on an overall area based KPI (hectares). MFFP will take the lead based on our existing survey data and forward planning on area based KPI setting with Partners. By design all KPIs, timescales and budgets will be ambitious for the landscape but fully achievable. MFFP to fully impact the area KPI against the forward MFFP programme of works to ensure there is capacity over the required period.	21/12/2023	MFFP programme Team	21/12/2023	Open
21/12/2023	Water Companies / MFFP/PDNPA	Inability to evidence deliverables / outcomes Prior agreement required on Monitoring arrangements	Inability to evidence outcomes could cause issues during delivery.	2	1	2	Low	MFFP to engage water company partners early in 2024 and agree monitoring requirements to include both compliance criteria to sign-off against the deliverables to be agreed, and also in a more detailed academic sense where research outcomes may also constitute a project deliverable/KPI.	21/12/2023	MFFP programme Team	21/12/2023	Open
21/12/2023	Water Companies / MFFP/PDNPA	Restoration permissions withheld by catchment area landowners/tenants	Landowner/manager permissions withheld. Inability to scope catchment areas into the project for restoration 2025-30	2	2	4	Med	MFFP has established relationship with catchment landowners/tenants as developed through AMPs 5, 6, & 7. Early development stage engagement from February 2024 is proposed to allow sufficient engagement time and co-production with land manager partners. Pipeline delivery plans provide potential alternatives.	21/12/2023	MFFP programme Team	21/12/2023	Open

21/12/2023	Water Companies / MFFP/PDNPA	Low levels of support for restoration proposals from regulatory partners. Uncertainty of SSSI consenting for aspects of AMP 8 restoration proposals	Potential for restriction of restoration techniques Inability to optimise restoration outcomes Inability to increase pace and scale of restoration	2	2	4	Med	MFFP and regulatory partners work closely on consenting restoration proposals (established networks). MFFP has an awareness of aspects of restoration that require further focus/evidence to build consensus for. MFFP has research and monitoring ongoing on key restoration techniques that will be required in AMP8 to inform practitioners and partners on impact/efficacy of techniques in development. MFFP has a Consenting Working Group which is intentionally building the forward technical information required to deploy emerging techniques and will be running an ongoing dialogue and engagement with key partners to build consensus over restoration optimisation in AMP8. MFFP will undertake the necessary high-level advocacy in the AMP8 development phase with Partners to ensure that proposals can be supported.	21/12/2023	MFFP programme Team	21/12/2023	Open
21/12/2023	Water Companies / MFFP/PDNPA	Conflicting regulatory requirements and/or Partner outcomes on ecosystem service benefits to be achieved/claimed, limits appetite or ability to work in partnership in AMP8 (landowners/funders)	Potential barriers to collaboration resulting in inability to secure funding into the landscape in key areas. Inability to increase pace and scale of restoration.	2	2	4	Med	Early stage engagement from February 2024 with key funders and partners to explore and align partner outcomes within the ecosystem service arena resulting from planned peatland restoration in AMP8. Early stage Peatland Code carbon outcome discussions with funders and landowners. MFFP to provide lead facilitation on validation and claiming for shared outcomes from proposed restoration. Ecosystem benefit claiming agreed between all partners in advance of the contract stage (as integrated part of AMP8 development phase).	21/12/2023	MFFP programme Team	21/12/2023	Open
AMP8 Project Delivery Period (2025-30)												
21/12/2023	MFFP	Projects fail to deliver on cost, quality and timescale aspirations Poor project delivery leading to; Reputational risk. Contractual commitment failure.	Reputational risk to MFFP/PDNPA landscape doesn't receive vital conservation works	2	1	2	Low	AMP8 Development Phase will intentionally design into the project, the support, resources and conditions necessary for success when in delivery. MFFP have well defined and established Programme and Project Management protocols in place that will be utilised in the delivery of this project. MFFP Project managers are Prince 2 trained All the proposed and potential works to be delivered within the scope of this project fall completely within MFFP established areas of expertise.	21/12/2023	MFFP programme Team	21/12/2023	Open

Date the risk was identified and added to the RAD log	
Enter the name of the individual who is accountable for the Risk	
Describe each risk clearly and succinctly, identifying the root cause of each one	
Detail Project Delivery impacts.	
1	Insignificant / Negligible
2	Moderate
3	Critical / Catastrophic

1	Very Unlikely / Rare
2	Possible
3	Almost Certain
Rating is calculated by impact multiplied by probability	
Enter risk mitigation and describe how the mitigation will take place	
Target date for completion of the mitigation action	
Person responsible for implementing the mitigation action	
Date of last update provided on the Risk	
Status - closed ,reducing, increasing, or no change	